CAINGSBURG, SCIOTA, WOODHULL
EMERGENCY SERVICES AUTHORITY
Shiawassee and Clinton Counties, Michigan
GENERAL PURPOSE FINANCIAL STATEMENTS

Year Ended March 31, 2004 7 8 - つらのば

Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 ALIDITING PROCEDURES REPORT

Issue under P.A. 2 of 1								
Local Government		idea. Thing is man	Local Governmen			Count	у	
City Towns	hip 🗌 Villa	ge 🗵 Other	Laingsburg, Scion Authority	ota, Woodhull Emerge	ncy Services	Sh	iawassee	and Clinton
Audit Date March 31, 200	 04	Opinion Date June 25, 2		Date Accountant Repo	ort Submitted to S	State:		
				of government and r	endered an or	oinion o	n financia	al statements
				nmental Accounting				
Reporting Formal Department of Tre		ncial Statemen	ts for Counties	and Local Units of	Government i	in Mich	<i>igan</i> by t	the Michigan
We affirm that:	We affirm that: RECEIVED DEPT. OF TREASURY							
1. We have com	plied with	the <i>Bulletin for</i>	the Audits of Loc	cal Units of Governn	nent in Michiga	an as fe		0 0 0004
2. We are certified	•	_	•	-			7/16	2 0 2004
We further affirm the report of com-				n disclosed in the fin	ancial stateme	ents, iho	Cluding the	e notes, or in T & FINANCE DIV.
You must check t	he applica	ble box for eac	ch item below.					
☐ yes ☒ no	1. Certai	n component u	inits/funds/agenc	ies of the local unit	are excluded f	rom the	e financia	l statements.
☐ yes ☒ no		are accumulat gs (P.A. 275 o		e or more of this unit	's unreserved	fund ba	alances/re	etained
☐ yes ☒ no		are instances as amended).	of non-compliand	ce with the Uniform	Accounting an	d Budg	eting Act	(P.A. 2 of
☐ yes ☒ no		The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.						
☐ yes ☒ no		The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).						
☐ yes ☒ no	_							
☐ yes ☒ no								
☐ yes ☒ no		cal unit uses c (MCL 129.241)		as not adopted an a	pplicable polic	y as re	quired by	P.A. 266 of
☐ yes ☒ no	9. The lo	cal unit has no	t adopted an inve	estment policy as re	quired by P.A.		• ,	
We have encl	osed the	following:			Enclosed		o Be warded	Not Required
The letter of cor	nments ar	d recommenda	ations.		х			
Reports on indiv	ridual fede	ral financial as	sistance program	ns (program audits).				Х
Single Audit Reports (ASLGU).								
Certified Public Acc								
Campbell, Kusterer & Co., P.C. Street Address City State Zip								
512 N. Lincoln, Suite 100, P.O. Box 686 Bay City MI 48707								
Accountant Signate Campbel		erer & Co.,	P.C.					

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CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

June 25, 2004

To the Authority Commission Laingsburg, Sciota, Woodhull Emergency Services Authority Shiawassee and Clinton Counties, Michigan

We have audited the accompanying general purpose financial statements of the Laingsburg, Sciota, Woodhull Emergency Services Authority, Shiawassee and Clinton Counties, Michigan, as of March 31, 2004, and for the year then ended as listed in the table of contents. These general purpose financial statements are the responsibility of the Laingsburg, Sciota, Woodhull Emergency Services Authority's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The Authority has not maintained a record of its general fixed assets, and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in the general purpose financial statements.

In our opinion, except that the omission of the financial statement described above results in an incomplete presentation, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Laingsburg, Sciota, Woodhull Emergency Services Authority, Shiawassee and Clinton Counties, Michigan, as of March 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States.

(hupbell, Kusterer & Co., D.C. CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

COMBINED BALANCE SHEET – ALL FUND TYPES AND ACCOUNT GROUPS March 31, 2004 EXHIBIT A

	Governmental Fun Special Reve		Account Group	Total	
	Cina.	A	General Long-	(Memorandum	
<u>Assets</u>	Fire	Ambulance	Term Debt	Only)	
Petty cash	150 00				
Cash in bank	242 073 03	-	-	150 00	
Accounts receivable	3 320 00	118 003 34	-	360 076 37	
Special assessments receivable		26 929 20	-	30 249 20	
Amount to be provided for	-	3 426 90	-	3 426 90	
retirement of general					
long-term debt					
iong-term debt		_	<u>117 203 01</u>	<u>117 203 01</u>	
Total Assets	245 543 03	<u>148 359 44</u>	<u>117 203 01</u>	<u>511 105 48</u>	
Liabilities and Fund Baland	<u>ces</u>				
Liabilities:					
Contracts payable			447.000.01		
Accounts payable	-	- 077.00	117 203 01	117 203 01	
Accrued payroll	-	877 98	-	877 98	
Total liabilities	-	<u>11 928 75</u>		<u>11 928 75</u>	
rotar habinges	_	<u>12 806 73</u>	117 203 01	130 009 74	
Fund balances: Unreserved:					
Undesignated	245 543 03	135 552 71		204 005 74	
	245 543 03	135 552 71		<u>381 095 74</u>	
•			-	<u>381 095 74</u>	
Total Liabilites and Fund					
Balances	<u>245 543 03</u>	148 359 44	<u>117 203 01</u>	511 105 48	

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL GOVERNMENTAL FUND TYPES Year Ended March 31, 2004 Page 1

-		Governmenta Special F Fire	I Fund Types Revenue Ambulance	Total (Memorandum Only)
_	Revenues:			
	Appropriations from other local units:			
	City of Laingsburg	18 241 98	16 230 00	34 471 98
_	Township of Sciota	37 406 76	20 100 00	57 506 76
	Township of Woodhull	99 311 10	13 920 00	113 231 10
	Township of Bennington	7 877 87	_	7 877 87
_	Charges for services	2 030 00	89 433 88	91 463 88
	Interest	1 446 48	684 49	2 130 97
	Miscellaneous	7 629 68	563 25	8 192 93
	Total revenues	<u>173 943 87</u>	<u>140 931 62</u>	314 875 49
_	Expenditures:			
	Public safety:			
	Commission wages	1 320 00	1 360 00	2 680 00
مندر	Operating wages	27 715 00	44 538 00	72 253 00
	Officers	9 208 31	-	9 208 31
	Secretary	3 000 00	5 400 00	8 400 00
_	Payroll taxes	3 155 13	3 984 47	7 139 60
	Office supplies	1 129 01	699 78	1 828 79
	Operating supplies	984 93	4 353 51	5 338 44
	Uniforms	3 246 73	-	3 246 73
	Professional services	1 704 68	24 154 88	25 859 56
	Memberships and dues	170 00	325 00	495 00
-	Physicals	241 43	138 00	379 43
	Telephone	1 839 97	585 72	2 425 69
	Radio maintenance	1 537 20	229 65	1 766 85
	Transportation	1 447 38		1 447 38
	Gasoline	1 949 24	1 279 01	3 228 25
	Printing	81 40	-	81 40
-	Insurance	30 718 93	11 244 26	41 963 19
	Utilities	8 960 19	3 373 34	12 333 53
_	Equipment maintenance	968 05	393 75	1 361 80

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL GOVERNMENTAL FUND TYPES Year Ended March 31, 2004 EXHIBIT B Page 2

-		Governmental Fund Types Special Revenue		Total (Memorandum
		Fire	Ambulance	Only)
	Expenditures: (continued) Public safety (continued):			
-	Vehicle maintenance Building expense Snow plowing	6 713 53 1 894 50 1 695 00	1 274 70 3 300 00	7 988 23 5 194 50 1 695 00
_	Training Miscellaneous Capital outlay	4 759 19 589 46 163 296 53	1 523 00 718 09 10 200 00	6 282 19 1 307 55 173 496 53
	Total expenditures	278 325 79	<u>119 075 16</u>	397 400 95
_	Excess (deficiency) of revenues over expenditures	(104 381 92)	<u>21 856 46</u>	(82 525 46)
_	Other financing sources (uses): Loan proceeds Total other financing sources (uses)	88 836 00 88 836 00		88 836 00 88 836 00
_	Excess (deficiency) of revenues and other sources over expenditures and			
	other uses	(15 545 92)	21 856 46	6 310 54
	Fund balances, April 1	261 088 95	113 696 25	<u>374 785 20</u>
	Fund Balances, March 31	<u>245 543 03</u>	<u>135 552 71</u>	381 095 74

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – FIRE AND AMBULANCE FUNDS Year Ended March 31, 2004

EXHIBIT C Page 1

		Fire Fund	
			Over
			(Under)
Revenues:	<u>Budget</u>	Actual	<u>Budgeť</u>
Appropriation from other local units:			
City of Laingsburg	17 000 00	18 241 98	1 241 98
Township of Sciota	34 800 00	37 406 76	2 606 76
Township of Woodhull	90 400 00	99 311 10	8 911 10
Township of Bennington	6 000 00	7 877 87	1 877 87
Charges for services	3 600 00	2 030 00	(1 570 00)
Interest	1 500 00	1 446 48	(53 52)
Miscellaneous	<u>2 720 00</u>	<u>7 629 68</u>	<u>4 909 68</u>
Total revenues	<u> 156 020 00</u>	<u>173 943</u> 87	17 923 87
Evnandituras			
Expenditures:			
Public safety:			
Commission wages	1 680 00	1 320 00	(360 00)
Operating wages	26 000 00	27 715 00	1 715 00
Officers	9 600 00	9 208 31	(391 69)
Secretary	3 000 00	3 000 00	
Payroll taxes	3 090 00	3 155 13	65 13
Office supplies	1 500 00	1 129 01	(370 99)
Operating supplies	1 250 00	984 93	(265 07)
Uniforms	4 000 00	3 246 73	(753 27)
Professional services	1 705 00	1 704 68	(32)
Memberships and dues	250 00	170 00	(80 00)
Physicals Physicals	1 000 00	241 43	(758 57)
Telephone	2 100 00	1 839 97	(260 03)
Radio maintenance	5 000 00	1 537 20	(3 462 80)
Transportation	1 500 00	1 447 38	(52 62)
Gasoline	3 000 00	1 949 24	(1 050 76)
Printing	150 00	81 40	(68 60)
Insurance	31 500 00	30 718 93	(781 07)
Utilities	7 350 00	8 960 19	1 610 19
Equipment maintenance	2 000 00	968 05	(1 031 95)
	-	220 00	(100190)

	Ambulance Fund	
Budget	Actual	Over (Under) Budget
15 570 00	16 230 00	660 00
19 290 00	20 100 00	810 00
13 440 00 -	13 920 00	480 00
85 000 00	89 433 88	4 433 88
1 000 00	684 49	(315 51)
-	<u>563 25</u>	563 25
134 300 00	140 931 62	6 631 62
-	1 360 00	1 360 00
44 000 00	44 538 00	538 00
5 400 00	5 400 00	-
4 200 00	3 984 47	(215 53)
700 00	699 78	(22)
4 500 00	4 353 51	(146 49)
- 40 100 00	- 24 154 88	- (15 945 12)
400 00	325 00	(75 00)
600 00	138 00	(462 00)
700 00	585 72	(114 28)
1 700 00	229 65	(1 470 35)
200 00		(200 00)
2 000 00	1 279 01	(720 99)
300 00 11 500 00	11 244 00	(300 00)
4 000 00	11 244 26 3 373 34	(255 74)
450 00	3 3 7 3 3 4 3 9 3 7 5	(626 66) (56 25)
	000 70	(30 23)

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL – FIRE AND AMBULANCE FUNDS Year Ended March 31, 2004

EXHIBIT C Page 2

		Fire Fund	
	Budget	Actual	Over (Under) Budget
Expenditures: (continued)			
Public safety: (continued): Vehicle maintenance Building expense Snow plowing Training Miscellaneous Contingency Capital outlay Debt service	9 676 00 1 925 00 2 500 00 6 000 00 1 000 00 10 152 43 168 366 50	6 713 53 1 894 50 1 695 00 4 759 19 589 46 - 163 296 53	(2 962 47) (30 50) (805 00) (1 240 81) (410 54) (10 152 43) (5 069 97)
Total expenditures	305 294 93	278 325 79	(26 969 14)
Excess (deficiency) of revenues over expenditures	(149 274 93)	(104 381 92)	<u>44 893 01</u>
Other financing sources (uses): Loan proceeds Total other financing sources (uses)	88 836 00 88 836 00	88 836 00 88 836 00	
Excess (deficiency) of revenues and other sources over expenditures and other uses	(00.100.00		
oulei uses	(60 438 93)	(15 545 92)	44 893 01
Fund balances, April 1	60 538 93	261 088 95	200 550 02
Fund Balances, March 31	100 00	245 543 03	<u>245 443 03</u>

	Ambulance Fund				
Budget	Actual	Over (Under) Budget			
1 500 00 3 600 00	1 274 70 3 300 00	(225 30) (300 00)			
2 500 00 2 800 00	1 523 00 718 09	- (977 00) (2 081 91)			
10 200 00 8 400 00	10 200 00	- (8 400 00)			
149 750 00	<u>119 075 16</u>	(30 674 84)			
(15 450 00)	21 856 46	<u>37 306 46</u>			
(15 450 00)	21 856 46	37 306 46			
<u>15 450 00</u>	113 696 25	98 246 25			
-	<u>135 552 71</u>	<u>135 552 71</u>			

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - Summary of Significant Accounting Policies

The accounting policies of Laingsburg, Sciota, Woodhull Emergency Services Authority, Shiawassee and Clinton Counties, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

Reporting Entity

In accordance with the provisions of the Governmental Accounting Standards Board's Statement No. 14 "The Financial Reporting Entity," the general purpose financial statements of the Authority contain all the funds and account groups that are controlled by or dependent on the Authority's executive or legislative branches.

The reporting entity is the Laingsburg, Sciota, Woodhull Emergency Services Authority. The Authority is governed by an appointed Commission. As required by generally accepted accounting principles, these financial statements present the Authority as the primary government.

Basis of Presentation

The financial activities of the local unit are recorded in separate funds, and account groups categorized and described as follows:

Governmental Funds

Special Revenue Funds

These funds are used to account for all financial transactions not accounted for in other funds, including the general operating expenditures of the local unit. Revenues are derived primarily from intergovernmental revenues.

Account Group

General Long-Term Debt Account Group

This account group presents the balance of general obligation long-term debt.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present revenues and other financing sources and, expenditures and other financial uses in net current assets.

The modified accrual basis of accounting is followed by the governmental fund types. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual which is both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than principal and interest on long-term debt, are recorded when the related fund liability is incurred, if measurable. Principal and interest on general long-term debt is recognized when due.

Revenues from local sources consist primarily of appropriations from other local units of government. Revenues are recognized when susceptible to accrual. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.

Fixed Assets

Purchases of general fixed assets are recorded as expenditures in the respective fund at the time of purchase. The Authority has not maintained the General Fixed Assets Group of Accounts which is required by generally accepted accounting principles.

Investments

Investments are stated at market.

Receivables

Receivables have been recognized for all significant amounts due to the Authority. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick leave and therefore no accumulated amounts are recorded in the financial statements.

Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these general purpose financial statements:

- 1. Prior to the beginning of the fiscal year the proposed budget for each budgetary fund is submitted to the Commission for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by the majority vote of the Commission.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Commission.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these general purpose financial statements are the originally adopted budgets with all amendments that were approved by the Commission during the fiscal year.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 1 – <u>Summary of Significant Accounting Policies</u> ((continued)
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Encumbrances

Encumbrances involving the current recognition of purchase orders, contracts, and other commitments for future expenditures are not recorded.

Postemployment Benefits

The Authority provides no postemployment benefits to past employees.

Note 2 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Authority to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Authority has designated four banks for the deposit of Authority funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Authority's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

	Carrying
	Amounts
Total Deposits	000 000 10
	<u>360 076 37</u>

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 2 - Deposits and Investments (continued)

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	313 061 30 49 354 02
Total Deposits	<u>362 415 32</u>

The Authority did not have any investments as of March 31, 2004.

Note 3 - Changes in General Long-Term Debt

A summary of changes in general long-term debt follows:

Contract payable –	Balance 4/1/03	Additions	<u>Deductions</u>	Balance 3/31/04
ambulance Contract payable – fire truck	28 367 01		-	28 367 01 88 836 00
Totals	<u>28 367 01</u>	<u>88 836 00</u>	_	<u>117 203 01</u>

During the year 1997 a loan was obtained in the amount of \$58,783.00 from a bank to be used toward the purchase of an ambulance. The contract payable requires ten annual payments in the amount of \$8,379.86 including interest. The principal balance outstanding as of March 31, 2004, was \$28,367.01 and it is recorded in the General Long-Term Debt Account Group.

On April 17, 2003, the Authority obtained a loan in the amount of \$88,836.00 from a bank to be used toward the purchase of a fire truck. The contract payable includes interest at the rate of 3.40% per annum and is due in five annual installments, through April 25, 2008. The principal balance outstanding as of March 31, 2004, was \$88,836.00, and it is recorded in the General Long-Term Debt Account Group.

Note 4 - Deferred Compensation Plan

The Authority does not have a deferred compensation plan.

NOTES TO FINANCIAL STATEMENTS March 31, 2004

Note 5 - Pension Plan

The Authority does not have a pension plan.

Note 6 - Risk Management

The Authority is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Authority has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

Note 7 - Total Columns on Combined Statements--Overview

The total columns on the combined financial statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation, because interfund eliminations have not been made in the aggregation of this data.

CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA

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AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

June 25, 2004

To the Authority Commission Laingsburg, Sciota, Woodhull Emergency Services Authority Shiawassee and Clinton Counties, Michigan JUL 2 0 2004

JUL 2 N FINANCE DIV.

We have audited the financial statements of the Laingsburg, Sciota, Woodhull Emergency Services Authority, for the year ended March 31, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

<u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN</u> THE UNITED STATES

We conducted our audit of the financial statements of the Laingsburg, Sciota, Woodhull Emergency Services Authority in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

To the Authority Commission Laingsburg, Sciota, Woodhull Emergency Services Authority Shiawassee and Clinton Counties, Michigan

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

To the Authority Commission Laingsburg, Sciota, Woodhull Emergency Services Authority Shiawassee and Clinton Counties, Michigan

GASB 34 IMPLEMENTATION

The Governmental Accounting Standards Board issued a new reporting model for governmental units which is to be implemented over the next few years. The implementation date of this pronouncement for the Laingsburg, Sciota, Woodhull Emergency Services Authority will begin with the year ended March 31, 2004, and will need to be implemented fully by March 31, 2005. The daily operations and recording transactions should not change significantly, however, the Authority will be required to maintain additional records for the year end adjustments to the final presentation format.

COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

SEGREGATION OF DUTIES

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Authority's financial statements and this communication of these matters does not affect our report on the Authority's financial statements, dated March 31, 2004.

SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Campbell, Kusterer & Co., P.C. CAMPBELL, KUSTERER & CO., P.C.

Certified Public Accountants